Poplar Board
Summary of a meeting held on 25th November 2025

Board Members:

Jon Lord (Chair)	Shabana Yousaf (Vice-Chair)	Kyle Rosevear
Naz Hussain	Razia Nizamuddin	Gelina Menville
Peter Edwards	Momtaz Ajid	Sade Koiki
Susmita Sen	Alex Woolmore	

Consent Agenda:

The Board approved all items on the consent agenda.

Achieving the Vision

The Board received the CEO's *Achieving the Vision* report.
Updates were also provided on place-based activity and stakeholder engagement. The Board noted positive progress and endorsed the continued focus on making decisions in the best interests of the community.
The Board approved the Corporate Strategic Plan 2026–31 and the Growth Strategy.

Service Satisfaction

The Board received a report on service satisfaction, including an overview of the Service Model, which aims to strengthen ownership and accountability and increase senior management engagement with estates. Members also received a verbal update on TSM outcomes, noting that the data is being validated. It was confirmed that a detailed analysis and action plan will be presented at a future meeting.

The Board also received an update on CaN Trust activities and noted the range of projects currently underway.

Successful Places

The Board received a report on Successful Places, including an update on Building Safety, which is on track and expected to be completed ahead of the 2029/30 government deadline.

The Board also received an update on the Aberfeldy regeneration project and approved the request to proceed to the next stage of development.

An update was provided on the current position of the Chrisp Street regeneration project, including the proposed next steps.

Strong Foundations

The Board received a report on financial performance and noted that Poplar HARCA remains on track against budget and the Business Plan. Members also received reports on the performance of CaN Trust and an update on the Business Plan. The Board reaffirmed its approach to risk appetite.